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1 Welcome

The programme you are starting has the following key aims:

- produce graduates equipped to pursue careers in the technical and financial appraisal of natural energy and mineral resource projects and develop an understanding of how this knowledge may be applied in practice;
- offer traditional minerals related training directly applicable to a career in the minerals industry for graduates with geology and minerals engineering undergraduate degrees;
- introduce key technical and geological concepts relevant to petroleum projects;
- enhance career opportunities in the financial services and petroleum industries for graduates of all backgrounds;
- provide the basis for an understanding of quantitative finance, accounting and strategic management within the context of technical principles that apply specifically to mineral and energy projects;
- respond to the importance of the City of London as a global centre for mining and energy finance by providing knowledge of corporate finance (acquisitions and mergers), the equity markets, debt finance, metals markets and associated derivative markets;
- provide training in financial modelling, financial engineering and in the techniques of risk modelling;
- enhance entrepreneurial skills;
- provide the skills needed to undertake independent research projects both in industry and in the university environment.

In order to achieve these deliverables we will need virtually a full 12 months ending only with the submission of your dissertations in mid September. This is quite different from most undergraduate degrees where the formal academic year is usually not more than about half this period. You will need to remain focused for the full period of the programme and the successful completion of the degree is dependent on meeting minimum standards of performance in all elements of the examination modules, course work and dissertation.

This Handbook is designed to provide a roadmap for you to help ensure that you successful complete the programme.

Prof Dennis Buchanan
Course Director
## Key dates

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<td>13th December 2013</td>
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<td>27th June 2014</td>
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3 Health and Welfare

3.1 Student support facilities
The information below and additional information can be found on the imperial website: www3.imperial.ac.uk/students

Student/College Tutors
All students have access to a team of College Tutors who are available for confidential consultation on any academic and personal issues. Further information can be found at http://www3.imperial.ac.uk/students/collegetutors or you can e-mail them at college-tutors@imperial.ac.uk

Chaplaincy Centre
The Chaplaincy Multi-faith Centre supports the religious life and spirituality of students and staff, encouraging good interfaith relations, and welfare support. Chaplains come from a range of faiths. They also offer non-religious meditation and will help people explore the personal meanings, values and practice of their studies and research. The Centre is at 11 Prince’s Garden’s, South Kensington Campus, SW7 1NA Tel: 02075949600, www.imperial.ac.uk/chaplaincy.

Disabilities advisory service
The Disability Advisory Service offers confidential advice and support to students with a disability, specific learning difficulty, enduring health or mental health condition. Each department has a Departmental Disability Liaison Officer who students can approach for advice within their department. Disability Advisory Centre, Level 5, Sherfield Building, Tel: 020 7594 9755, email: disabilities@imperial.ac.uk and www.imperial.ac.uk/disabilityadvisoryservice. Students who require extra time in examinations because of dyslexia or a specific learning difficulty [SpLD] may need to be re-assessed if they cannot provide an appropriate diagnostic report. Contact the Disability Advisory Service for further advice. Appropriate evidence must be presented before the first examination, which will be week of 9th December 2013.

International Student support
Activities, trips, events, support and assistance for all Imperial students from outside the UK, including immigration advice and student visa extension service. The International Student Support team are located on level 3, Sherfield Building just outside the Student Hub. Tel: 020 7594 8040 or email: international@imperial.ac.uk website: www.imperial.ac.uk/international/current/

Health Centre
At the Health Centre, Doctors and Nurses will provide general medical care. Help is available for stress, study difficulties, pregnancy counselling and health promotion tel: 020 7584 6301 or 0207594 9375/6.
Website: http://www3.imperial.ac.uk/students/welfareandadvice/thehealthcentre

London Nightline
Confidential telephone helpline offering listening, support and information to students in London during term time, from 18.00 to 08.00. Tel: 020 7631 0101, email listening@nightline.org.uk, online at www.nightline.org.uk or call using Skype 18.00 – 08.00

Muslim Prayer Room
The Prayer room is located at (basement) 9 Princes Gardens, London, SW7 1NA. For further information please e-mail: islam@imperial.ac.uk
3.2 Student Counselling Service

The Student Counselling Service is free and confidential. It is available to any student who would like to talk confidentially about any personal issue, e.g. study difficulties, loneliness, anxiety, depression, relationship issues, and bereavement. The Service is based on the South Kensington campus, on the 4th floor, Sherfield Building. For further information see www.imperial.ac.uk/counselling. To arrange an appointment; Tel: 020 7594 9637 or email: counselling@imperial.ac.uk.

3.3 Graduate School & Professional Skills Development

The Graduate School exists in order to enhance and enrich your experience at Imperial and to provide a forum outside of your Master’s programme in which to develop your skills, mix with students from across all disciplines and improve your professional impact. Your Master’s programme will provide you with high quality, discipline specific training but the Graduate School also wants to ensure you receive professional training to help you develop the skills needed both in your academic studies and in obtaining and progressing in your future career. Some of these key skills are covered within individual Master’s courses but the Graduate School also provides training in the form of e-learning tools and the professional development skills programme of “MasterClasses”.

“MasterClasses” can be found at: http://www3.imperial.ac.uk/graduateschool/currentstudents/professionalskillsmasters/masterclassprogramme

As part of the college teaching experience we encourage students to provide feedback and the following College-wide surveys, PG SOLE (lecturer/module), Student Experience Survey (SES) & the Postgraduate Taught Student Experience (PTES) give you a regular opportunity to make your voice heard. You will be notified by e-mail when a specific survey is taking place and encouraged to participate. Please note that all these surveys are anonymous and the more students that take part the more representative the results.

3.4 Sports

Ethos, Imperial’s flagship sports centre, boasts excellent facilities including:

- 80-station fitness gym
- Personal training
- Sport performance coaching
- 25m deck-level swimming pool
- exercise studio
- five-badminton court sports hall
- two squash courts
- strength and conditioning suite
- sauna, steam room and spa
- climbing wall
- sports therapy treatments
- café

Imperial Students have free use of the pool, sauna, steam room and spa and gym (following an initial £30 one-off fitness orientation fee). You will be charged a small fee for all other activities. Example prices:

- badminton £8 per court per hour
- squash £8 per court per 45mins
- table tennis £6 per table per hour
- exercise class £3.50 each or £25 for 10
- basketball/ 5-a-side football/ netball/ cricket nets/ volleyball/ handball £48.00 per hour per booking
4 General Information

This section outlines some basic DO’S and DON'TS, which are mostly common sense. We want the Department to be an informal and friendly place, without long sets of rules, but would ask you to take note of the following points so that everyone can continue to enjoy the department’s facilities in the most pleasant and productive way.

Fire doors; please make sure that all fire doors are always shut after you and do not wedge them open.

4.1 Maintenance

Please try to look after the tables and chairs and other furniture. If these are damaged, or breakages occur, please let Jason Hoadley (jason.hoadley@imperial.ac.uk) know as soon as possible so that we can put matters right. It is also helpful if you let us know of any other maintenance problems as a whole - for example, lights that don’t work properly, windows that don’t shut.

4.2 Administrative Staff

In respect of administrative matters concerning the course please contact either Samantha Symmonds, Postgraduate Research Office Manager (sam.symmonds@imperial.ac.uk) or Amanda Allotey, Postgraduate Research Office Administrator (a.allotey@imperial.ac.uk). If you have a query with any aspect of the Business School element of the course please contact Jason Murray (jason.murray@imperial.ac.uk)

Please notify Samantha Symmonds (sam.symmonds@imperial.ac.uk) if you are ill and unable to attend lectures, this is a College requirement. If you are away for more than a week you should obtain a doctor's certificate and bring this to the administrator.

4.3 Security

All students will be issued with a College Identity Card shortly after Registration. This is a necessary feature of your life in College as it acts as your Students’ Union membership card, allowing you access to the all the sports and union facilities, as well as a security pass allowing you access to appropriate parts of the College and a Library Card. Any loss must be reported to Security. Please be particularly vigilant about your own security and that of your belongings. Please remember to keep any valuables locked up and never leave your belongings unattended.

4.4 Internal and External Mail

The College Security Officers deliver and collect mail twice a day. Any MSc mail will be given to the course administrator who will contact you by e-mail for collection.

Outgoing internal College mail should be put in the “Internal Mail Only” tray in Reception (G.22). Outgoing external mail should be taken direct to the Post Office.

4.5 Photocopying

There are five photocopiers in the Department. Three are located in 2.43 (including a colour copier). Also available in room 2.43 are comb-binding facilities, a laminating machine, staplers and guillotines. The department also offers ON-LINE photocopying facilities in room 2.43 (please contact Carl Jurczuk if you wish to use the photocopiers ON-LINE). Photocopy cards can be bought from Carl Jurczuk in Room 2.43. Copier cards are rechargeable, but a £2.00 deposit is required for each card purchased.
4.6 Fax

You can send personal faxes at a charge from Reception of the Royal School of Mines (room G.22) or from the Union.

4.7 Student Lockers

Lockers are located on the lower ground floor in the RSM Building.

If you wish to use one of these lockers then you should find one that is vacant, add a label with your name to the front and use your own padlock to secure. Please note all padlocks are removed at the end of each academic year and contents discarded.

4.8 Libraries

Imperial College London and Science Museum Libraries, Queen’s Lawn.

The College’s Central Library has information on all subjects taught by the College. It contains a wide range of material on Earth Science, Engineering, Medicine as well as Business. Recreational reading matter, newspapers and magazines, CDs and DVDs are also available for you to use. The Science Museum Library is located on Level 3 and specialises in the History of Science and Technology and the public understanding of science. Within the Central Library you will find printers/copiers/scanners (B&W and colour). The Central Library is open 24 hours (Except - closed every Friday 23.00 - Saturday 10.00 and during major holiday periods (Christmas and Easter)).

The majority of the Earth Science collection is located on Level 4, including a large map collection and the print journals. Most of the Engineering and the Business and Finance collections are located on level 5. You can find material by using the search box on the library’s homepage:

http://www.imperial.ac.uk/library

The Library also provides access to thousands of electronic journals and books, as well as hundreds of databases containing journal literature and other publications. More information about these is available on the library homepage and on the ESE subject page:

http://www3.imperial.ac.uk/library/subjectsandsupport/ese

Most electronic resources can be accessed off campus, information on how to do this is also available on the library website:

http://www3.imperial.ac.uk/library/find/howto

Please forward any enquiries or requests regarding the Library and its resources to the ESE subject librarian:
http://www3.imperial.ac.uk/library/getintouch/yourlibrarian
4.9 Imperial College Union

Members of the union can use our facilities in Beit Quad. The Union’s offices, bars and advice service are housed here, and most importantly this is the place to get your Union Card.

Aside from all the administrative work that the Union undertakes on the 2nd and Mezzanine level, the building also houses all a range of bars. With our ground floor dedicated to Metric and Five Six Eight we aim to cater to a wide range of tastes and preferences for both food and drink.

For further information regarding the Imperial College Union please see the website:  [http://www.imperialcollegeunion.org/](http://www.imperialcollegeunion.org/)

The Union also offers a free and confidential advice service, which is based in the Union Offices on the mezzanine level. There are brochures and contact information on matters including housing, academic questions, money advice, employment rights, consumer rights, international students issues, legal and also personal safety, sexual health, alcohol and drug issues.

The Union Advisor, Nigel Cooke, is located in the The Advice Centre Floor 2M, Beit Quad (Tel: 020 7594 8067). He provides free and confidential advice on the following areas: academic appeals, housing, employment, international student issues, consumer rights, complaints and personal safety.
## 5 Course Module Description

### 5.1 Accreditation

The degree is registered as part of the "European Credit Transfer System" (ECTS). The return is given below, which is also a useful overview of the different elements that make up the programme. ‘Total hours’ refers to the estimate of time needed to meet the academic requirements of the 50-week programme, including formal contact teaching time.

**Programme Title:** MSc in Metals and Energy Finance  
**Programme Code:** Registry for details

<table>
<thead>
<tr>
<th>Overall Course length Year</th>
<th>Course Elements</th>
<th>Explanation of element components. Must not fail more than two examination papers (out of the nine)</th>
<th>Total Hours spent on Element</th>
<th>ECTS Allocation</th>
</tr>
</thead>
</table>
| One                        | Element 1: Management & Business and Quantitative Finance Examinations | Management & Business Examination Modules  
- Accounting paper (2 hours)  
- Management: Part 1 - Management of Projects, Markets & Supplies paper (3 hours)  
- Management: Part 2 - Strategic Management (3 hours)  
Quantitative Finance Examination Modules  
- Asset Pricing and Derivatives paper (3 hours).  
- Investment and Portfolio Management 2 papers (3 hours)  
- Mathematics for Finance paper (3 hours) | 225 | 9 |
| (24%)                      |                 |                                                                                                 | 300 | 13 |
- Mineral Deposits (2 hours)  
- Petroleum Engineering (1 hour)  
- Petroleum Geology (1 hour) | 200 | 8 |
| (24%)                      | Project Evaluation Examination Modules  
- Metals & Energy Project Appraisal and Finance, Resource Evaluation paper (2 hours)  
- Minerals Engineering, Extractive Metallurgy paper (2 hours) | 250 | 10 |
Element 3: Dissertation, Supplementary Mathematics, Language and Excursions

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<th>Language or Maths Module</th>
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<tr>
<td>Excursion to Wessex and South Africa Course Work Module</td>
<td>475</td>
<td>18</td>
</tr>
<tr>
<td>Dissertation</td>
<td>700</td>
<td>28</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2250</strong></td>
<td><strong>90</strong></td>
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5.2 Module Summary

5.2.1 Autumn term

- Accounting
- Cash Flow Modelling
- Foundation Mathematics
- Mathematics for Finance
- Mineral Deposits Studies
- Petroleum Engineering
- Petroleum Geology
- Language Option (if applicable)
- Investment and Portfolio Management
- Extractive Metallurgy

5.2.2 Spring term

- Management of Projects, Markets and Supplies
- Metals and Energy Project Appraisal and Finance
- Minerals Engineering
- Resource Evaluation
- Strategic Management
- Asset Pricing and Derivatives
6 Autumn Term Course Modules

6.1 Management and Business Module

6.1.1 Accounting

Staff Teaching Course:

Lectures and Seminars
Name: Libon Fung
Room:
Extension:
E-mail: libon.fung@gmail.com

Course Aims:
The course aims to contribute to the development of the participants’ managerial potential by explaining the techniques of financial and management accounting and examining their relevance to the broader issues of management evaluation and decision-making in the generic manufacturing and service sectors.

Knowledge Objectives:
During the course, participants should develop the ability to:
- distinguish between the different users of accounting data and their informational requirements, including information about Corporate Social Responsibility and Governance, and Business Sustainability
- recognise and apply different accounting conventions, formats and practices
- identify the uses and shortcomings of published financial accounts and command a basic knowledge of the underlying accounting information system
- evaluate the costing principles underlying the classification and processing of cost accounting data
- distinguish between the informational requirements of short-run and long-run financial decision techniques, and appreciate the contribution of management accounting data to the satisfaction of these requirements
- specify the organisational context of management accounting, and evaluate strengths and limitations of management accounting data in improving organisational effectiveness.

Skill Objectives:
Participants should develop the ability to:
- read and make sense of companies’ annual reports and other published corporate material
- evaluate the financial situation, performance and potential of an organisation using ratio and strategic analyses and interpretation of the annual report and other published corporate material, referring also to the company's impact on its environment
- evaluate the impact of using different accounting policies (e.g. in depreciation, impairment and stock valuation) upon performance measurement
- design budget processes and produce simple projected cash budgets
- address essential issues regarding manufacturing and service firms’ performance
- devise and apply appropriate techniques to the solution of simple short and long-run financial decision problems by selecting and utilising relevant information

Learning Objectives:
Upon completion of the course, participants will have developed:
- critical skills in relation to the use of information for the purpose of organisational performance evaluation
- the ability to participate in managerial decision processes where accounting based information may be an important input
- the ability to comprehend any Finance course in future studies

**Structure:**
The course consists of
- five bi-weekly blocks, each structured in areas: pre-lecture study (students’ own time), two two-hour lectures, post-lecture activities (students’ own time);
- seven one-hour support classes (weeks 5-11).

**Teaching Methods**
All students should have completed the Accounting Primer course before starting. Thereafter, the course is based upon pre-lecture study, lectures, support classes, course notes, group studying and further reading. Participants will be encouraged to use computers in practising their acquired skills and to work in groups.

**Key texts:**
The textbook is offered as part of a two part package, i.e. textbook and web card that enables access to the companion website. Please, see the link below:
http://www.pearsoned.co.uk/Bookshop/detail.asp?item=100000000273209

**Examination:**
- Group Report (30%)
- Two hour unseen examination (70%). The questions will test both computational and analytical understanding of the course material. Examination as part of the “Management and Business” Module
6.1.2 Cash Flow Modelling

Staff Teaching Course:
- Lectures and Seminars
- Name: Prof Dennis Buchanan
- Room: ESE 2.31B
- Extension: 46440
- E-mail: d.buchanan@imperial.ac.uk

Course Aims:
The aim of the course is to demonstrate the relationship between cash flows and financial account and how to generate a financial model for a natural resource project. This includes consideration of how the Balance Sheet and Profit and Loss account will be derived from the cash flows, with tax provisions linked to the Profit and Loss account. The role of output modules will be covered to include the base case discount cash flows, as well as key financial ratios and performance indicators such as NPV, IRR payback and maximum cash exposure. The approach to undertaking sensitivity analysis on key variables will be considered.

Course Outline:
The programme will be delivered as the following modules:
- **Financial Modelling**
- **Workshop**
- **Case History of a Gold Operation**
- **Case History of an Oil and Gas Project**
- **Project Finance**

Key texts:
For a limited period students will be able to access an EduMine e-Learning module through the VLE (www.edumine.com) which will provide them with an introduction to modelling project finance and cover the critical issues associated with the debt financing of mining projects. A fully integrated IC-MinEval-generated spreadsheet model is included in the module, together with interactive review sessions.

Examination:
Principles examined in both the “Management and Business” and “Project Evaluation” Modules
6.2  *Foundation Mathematics*

6.2.1 Economics and Science Group

**Staff Teaching Course:**  
Department of Earth Science and Engineering

- Seminars  
- Name:  
- Room:  
- Extension:  
- E-mail:

**Course Aims:**  
To provide basic support to students who do not have graduate level mathematics.
6.3 Quantitative Finance Module

6.3.1 Mathematics for Finance

Staff Teaching Course:

- Lectures and seminars
- Name: Worrawat Sritrakul
- Room:
- Extension:
- E-mail: worrawat.sritrakul07@imperial.ac.uk

Course Aims:
To introduce students to the mathematical techniques used in asset pricing, optimal portfolio allocation, and risk management.

Course Outline:

- Arbitrage Theory in Finance: Hedging in complete and incomplete markets, Arbitrage, State prices, Risk-neutral valuation, Pricing in dynamically complete markets
- Discrete Time Processes: Trees and filtrations, Law of iterated expectations, Markov processes, Martingales
- Continuous Time Finance: Brownian motion, Ito’s lemma, Stochastic differential equations, Black-Scholes partial differential equation

Key texts:

Supplementary reading:

Examination:
Three-hour closed book exam.
6.4 Petroleum and Mineral Geoscience Modules

6.4.1 Mineral Deposits Studies

Staff Teaching Course:
Department of Earth Science and Engineering

- Lectures and Seminars
- Name: Dr Carol Halsall
- Room:
- Extension:
- E-mail: c.halsall@imperial.ac.uk

Course Aims:
To provide an overview of the geological setting of minerals and metals which provide the focus for the mining industry.

Course Outline:

Key texts:
- An introduction to ore-forming processes, Robb, L. Blackwell

Examination:
Two-hour closed book examination as part of the “Petroleum and Mineral Geoscience” module.
6.4.2 Petroleum Engineering

Staff Teaching Course:
Department of Earth Science and Engineering

- Lectures
- Name: Prof. Ann Muggeridge
- Room: ESE 4.51
- Extension: 47379
- E-mail: a.muggeridge@imperial.ac.uk

Course Aims:
Provide a basic introduction to petroleum engineering

Course Outline:
1. Reservoir drive mechanisms and definition of commonly used oil industry terms
2. Reservoir pressure regimes
3. Material balance for gas reservoirs, including P/Z plots and analysis for natural water drives.

Key texts:

Examination:
One-hour closed book examination part of the “Petroleum and Mineral Geoscience” module.
6.4.3 Petroleum Geology

Development Geology and Reservoir Modelling

Staff Teaching Course:
Department of Earth Science and Engineering

- Lectures and Seminars
- Name: Dr Mike Ala
- Room:
- Extension: 46451
- E-mail: m.ala@imperial.ac.uk

Course Aims:
Provide an introduction to Petroleum geology.

Course Outline:
To be provided.

Key texts:

Examination:
One-hour closed book examination part of the “Petroleum and Mineral Geoscience” module
6.5 Language Module

6.5.1 Spanish

Engineering Group

Staff Teaching Course:
Department of Humanities

- Seminars
- Name: Ms Iria Gonzalez-Beccerra
- Room: Sherfield
- Extension: 48769
- E-mail: i.gonzalez-beccerra@imperial.ac.uk

Course Aims:
Develop a basic proficiency in the use of Spanish in a professional context.
6.6 Quantitative Finance Module

6.6.1 Investments and Portfolio Management

Staff Teaching Course:
Tanaka Business School with MSc Finance

- Lectures and Seminars
- Name: Dr Robert Kosowski
- Room: BS 278
- Extension: 43294
- E-mail: r.kosowski@imperial.ac.uk

Course Aims:
This course provides students with a critical understanding of important portfolio management techniques used for investments and portfolio management by hedge funds, asset managers, investment banks and other financial institutions. One of the strengths of the course is that it is accompanied by case studies and realistic practical examples that students are asked to solve each week using Matlab. Moreover the course covers pricing and predictability of a large range of asset classes including equities, bonds, foreign exchange, commodities and hedge funds. Students who have completed the course should be able to implement trading strategies and portfolio construction methods in a wide range of assets including

Course Outline:
The course covers static portfolio theory, market efficiency, factor models, return predictability, tactical and strategic asset allocation, term structure of interest rates, carry trades, covered interest rate parity, spot-futures theorem and stock selection. Portfolio performance measurement and the determinants of information ratio are discussed in the context of mutual funds and hedge funds. Case studies include the asset allocation example of Harvard Management Company. This course closely follows 'Bodie, Kane and Markus' to build a thorough foundation in portfolio management.

Key texts:

Examination:
- Coursework (15%)
- Three-hour closed book exam (85%)
6.7 Project Evaluation Module

6.7.1 Extractive Metallurgy

Staff Teaching Course:
Department of Earth Science and Engineering
Lectures and Seminars
Name: Prof. Jan Cilliers
Room: ESE G.28
Extension: 47360
E-mail: j.j.cilliers@imperial.ac.uk

Course Aims:
The course aims to introduce mineral processing from a financial perspective, covering the processes, as well as the value added, and how this can be maximised. It also aims to introduce risk minimisation using hedging instruments.

Course Outline:
- The course will cover aspects of metals markets, and the workings of the LME, bullion trading and introduce concepts of hedging using forwards, futures and options.
- The course will introduce comminution, gravity separation, flotation and solid-liquid separation. An introduction to pyro- and hydrometallurgical process will be included. Aspects of waste treatment and sustainability will be covered.
- The course will then focus on mineral economics, discussing first the financial relationship between the mineral processing and metal production stages and how this can be optimised. This will be expanded to include waste treatment and sustainability.

Objectives
At the end of the course, students are expected:
1. To have gained familiarity with the equipment, principles and techniques used to separate minerals from their ores.
2. To have a grasp of mining sustainability concepts
3. To understand the economic relationship between mineral processing and metal production, and its optimisation
4. To be able to explain the workings of the LME, the bullion market and various financial instruments used for hedging

Key texts:
- Mineral Processing Technology (Wills)
- Options, Futures and other Derivatives (Hull)

Examination:
Part of the “Project Evaluation” two-hour closed book examination
7 Spring Term Course Modules

7.1 Management & Business Module

7.1.1 Management of Projects, Markets and Supplies

Staff Teaching Course:
- Lectures and Seminars
- Name: Prof Dennis Buchanan
- Room: ESE 12.31B
- Extension: 46440
- E-mail: d.buchanan@imperial.ac.uk

Course Aims:
The aim of the course is to address the increasing requirement by natural resource companies to communicate complex technical issues to outside organisations as part of environmental impact enquiries and applications for exploration and mining permits. The approach to implementing a monitoring programme and compliance with environmental law and audits will also be covered to provide an understanding of how risk can be assessed. The course is deliberately schedule towards the end of the lecturing programme; It is specifically designed to provide cross-links between what could otherwise be a "siloh structure to the taught part of the MSc degree. The MPMS module brings together a range of different components delivered in the separate teaching modules covered over the previous five months with the aim of demonstrating interrelationships.

Course Outline:
The programme will be delivered as the following modules:
- Environmental Law
  Corporate environmental management and liability. Contaminated land, environmental assessment and land use planning. Environmental audits
- Environmental Review
  Permitting and planning enquiries
  Role of public relations. Communication skills.
- Greenhouse Gas Economy
  Carbon dioxide trading.
- Value creation in the petroleum industry and the oil and gas markets.
- Global metals and minerals value creation in mineral projects.
- Corporate finance and the securities market.
- Real option valuation
- Unconventional Petroleum

Examination:
Three-hour examination as part of the “Management and Business” Module
7.2 Project Evaluation Modules

7.2.1 Metals and Energy Project Appraisal and Finance

Staff Teaching Course:

- Lectures and Seminars
- Name: Prof Dennis Buchanan with contributions from industry
- Room: ESE 4.21
- Extension: 46440
- E-mail: d.buchanan@imperial.ac.uk

Course Aims:
The aim of the course is to provide a comprehensive guide to understanding the main factors involved in securing the financial support for mining projects through equity, debt, or entering into a joint venture. This involves addressing the underlying technical principles, applying these to mineral projects and demonstrating how these influence the financial modelling.

Particular attention will be given to the treatment of key independent variables, such as grade and metal price, dependent variables, such as grade-tonnage relationships, and the way these influence the rate of mining, associated operating and capital costs, and the optimisation of the NPV of a project. These will be compared with the corresponding factors involved in the evaluation of oil and gas projects.

Course Outline:
The programme will be delivered as the following modules:

- Life Cycle of mineral projects with their corresponding Drivers.
  Value creation model. The role of deal flow and relationship to value destruction. Stages of planning and Execution. Optimisation of NPV based on the time value of money, the choice of cut-off grade on reserve block models and the impact of operating and capital costs arising from economies of scale.
- Feasibility Studies
- Resource Estimation
- Mine Planning
  Mining block model creation. Pit design and optimisation. Use of Micromine software. Relationship between costs and scale of mining. Mining dilution and recovery. Sampling on the scale of mining. Proven and probable categories in operating mines. Metal reconciliation from in situ resource estimation to metal produced.
- Operating Costs
  Contract mining. Organisational structure. Mining schedule. Fixed and variable costs (power, labour and consumables).
- Analysis of Risk and Uncertainty
- Treatment of multivariate systems. Application to Monte Carlo simulation techniques.
- Tax and Company Structure
- Scenario Analysis. Workshop sessions.
- Base Metal project. Negotiating an off-take agreement and linked finance for a project that produces a polymetallic concentrate.
- Diamonds
- Coal

- Real Option Analysis
  The use of financial models in real option analysis in mining projects.
- Global Standards for reporting Reserves and Resources in the Minerals Industry: Comparisons with the Petroleum Industry.
  Relationship between probabilistic reservoir estimation techniques and simulation technology is used to determine the underlying key relationship between "Total Petroleum-initially-in-place" or "Original Oil in Place", "Optimum Recovery" " and "Estimated Ultimate Recovery" and "Decline Rates" with financial modelling. Analogues in the minerals field - concepts of cut-off grade and grade-tonnage relationships.
- Global Standards for reporting Reserves and Resources in the Minerals Industry: Comparisons with the Petroleum Industry.
  Review of energy projects such as coal, uranium and oil sands which are essentially mining projects and can be accommodated within the Minerals Reserve Code. Approach by petroleum companies which report normalised NPV10 numbers to the SEC based on 1P reserves (proven only). Consideration of this convention useful for comparing companies but may be less helpful in providing the basis of share price valuations. Consideration of proven and probable reserves and weighting given in the valuation of mineral projects to mineralisation classified as a resource.

**Examination:**
Part of the "Project Evaluation" two-hour closed book examination.
7.2.2 Minerals Engineering

Staff Teaching Course:
Department of Earth Science and Engineering

- Lectures
- Name: Prof Sevket Durucan
- Room: ESE 1.36
- Extension: 47354
- E-mail: s.durucan@imperial.ac.uk

Course Aims:
This course aims to introduce the general principles of minerals extraction, mine planning and design. Factors affecting the choice of a mining method and design, equipment used and supporting operations are discussed. A general overview of environmental impacts associated with minerals extraction is presented. Energy from solid fossil fuels and carbon mitigation technologies introduced.

Course Outline:
1 Introduction to mining engineering: the choice between surface and underground mining. Design considerations such as rock mechanics, geological features, engineering design factors and geology/geometry.
2 Surface mining: surface mine design, surface mining operations such as drilling and blasting, excavation and loading, transportation, storage and reclamation.
3 Surface mining methods: strip mining, terrace mining, open pit mining, dredging. Equipment used and designed.
4 Underground mining: underground mine design, mining operations such as drilling, explosives, loading and haulage, hoisting, drainage.
5 Underground mining methods: open stopping, room and pillar mining, sublevel stopping, shrinkage stopping, cut-and-fill mining, sublevel caving, block caving, long wall mining.
6 Mine planning and design: Computer applications in mine design
7 Mine ventilation and methane drainage. Energy from coalmine methane, abandoned mines methane, coalbed methane and enhanced coalbed methane.
8 Environmental impacts of mining, environmental monitoring.
9 Solid fossil fuel power generation, carbon dioxide capture and storage.

Key texts:
- SME Mining Engineering Handbook=, Two volumes. SME, 1992

Examination:
Part of the “Project Evaluation” two-hour closed book examination
7.2.3 Resource Evaluation

Staff Teaching Course:
Department of Earth Science and Engineering

- Lectures and Seminars
- Name: Dr Anna Korre
- Room: ESE 1.41
- Extension: 47472
- E-mail: a.korre@imperial.ac.uk

Course Aims:
This course aims to introduce students to the principles of minerals resource evaluation starting with the basic principles of sampling and geological interpretation and particularly focusing on the modern computer assisted resource and reserve estimation methods. The lectures are supported by series of computer tutorials using the ISATIS geostatistical software package.

Course Outline:
1. Basic statistics of sample data, bias detection, assessment of sample variance from duplicate analysis, calibration experiments and models (Gy’s formulae).
2. Geological interpretation and conventional resource estimation methods.
3. Geostatistical principles. (spatial correlation, regionalised variables, the variogram, models of anisotropy and variogram modelling, estimating the grades of individual blocks from the variogram)
4. Kriging (ordinary, indicator kriging, cross-validation)
5. Assessment of dilution (sample variance – block variance, defining a drill grid)
6. Resource categorisation (error variance and confidence interval calculation)

Key texts:
- Company, Amsterdam, The Netherlands.

Examination:
Part of the “Project Evaluation” two-hour closed book examination which includes coursework assessment.
7.3 Management & Business Module

7.3.1 Strategic Management

Staff Teaching Course:
- Lectures and Seminars
- Name: Prof Dennis Buchanan
- Room: ESE 1.37
- Extension: 46440
- E-mail: d.buchanan@imperial.ac.uk

Course Aims:
The course aims to identify the investment opportunities that are being offered across the whole spectrum of the mining cycle by relating this to the various funding options in the progression from exploration through evaluation, pre-production development, development and finally into production. The programme is integrated with the “Funding Options for Mineral Projects” course offered by the Imperial College Centre for Professional Development and will be delivered through a series of syndicate and role-playing exercises aimed at enhancing inter-disciplinary communication skills. The programme will be based on case histories of platinum-group metal projects and will be supported by contributions by external experts from industry and financial services sector.

Course Outline:
The programme will be delivered as the following modules:

**Funding Options for Juniors with Exploration Assets.**
- Briefing. Role of private placements and venture capital. Strategic value gained by securing a joint venture partner. Criteria needed for an IPO. Applicable valuation methods including comparable transactions and appraised value. Geological setting of PGE deposits. PGE supply and demand including fuel cell technology and petroleum refining.

**Funding Options for Juniors with Projects Ready for Evaluation Drilling**
- Presentation of Projects to Potential Investors. Separate presentation of bids by teams (to be video recorded). Announcement and justification of decision.

**Funding Options at the Pre-development Phase**
- Syndicate Exercise. Formulation of optimum gearing for the development of a PGE projects.

**Funding Options at the Development Phase**
- Negotiation of Capital Structure. Monitored role-playing exercise between groups acting as an investment bank, a major mining company and technical consultants.

**Examination:**
Three-hour examination as part of the “Management and Business” Module.
7.4 Quantitative Finance Module

7.4.1 Asset Pricing and Derivatives

Staff Teaching Course:

- Lectures and Seminars
- Name: Worrawat Sritrakul
- Room:
- Extension:
- E-mail: worrawat.sritrakul07@imperial.ac.uk

Course Aims:
This course develops and applies the techniques learnt in Investments and Portfolio Management to the pricing of a range of financial derivatives and to the determination interest rates at different maturities.

Course Outline:
- Determination of Forward and Future Prices.
- Options: Mechanics of Option Markets
- Options: Trading Strategies.
- Martingale Measure
- Black-Scholes-Merton Model
- Volatility Smiles
- Swaps
- Interest Rates Derivatives
- Credit Derivatives

Key texts:

Examination:
- Coursework (20%)
- 3-hour closed book exam (80%)
8 Plagiarism

“The action or practice of plagiarizing: the wrongful appropriation or purloining and publication as one’s own, of ideas, or the expression of ideas, of another.” (Simpson & Weiner 1989)

It is a tenet of scholarship that one does not plagiarize. In a university, the definition quoted above needs some qualification: “publication” is taken to mean all forms of presentation including project reports, dissertations, theses etc. An “idea” will include observation of facts, opinions, conclusions etc. Adherence to a few simple rules will avoid plagiarism.

If, in a piece of work, you wish to include an idea, which was first pronounced by someone else, then there are two choices.
- Rewrite the idea in your own words and follow it by a short reference to a bibliography (or list of references).
- Quote the original words within quotation marks and follow it by a reference.

Illustrations can cause problems.
- If you redraw a diagram etc, which is substantially the same as that published by someone else then it should be referenced as “after Bloggs 1995”.
- If you include a photocopy of an illustration, it must be referenced “from Bloggs 1995”.

In both cases the full reference must be included in the bibliography (or List of References).

If you wish to include an idea from a colleague in your report then you should reference it as, for example “Jones, personal communication 1995”.

The accepted format for references (e.g. journal articles) is:

Downloading from the web without acknowledgement is an instance of plagiarism.

The University of London regards plagiarism as an ‘examination offence’ and has strict procedures for dealing with it. All suspected cases will be reported to the College Registry. Minor cases may be referred to the Board of Examiners for consideration. All other cases will be referred to the University and may be heard by a panel of senior members of staff from outside the College.

The penalties for plagiarism, and allowing plagiarisation of your own work, can include:
- reduced or zero marks for that piece of work or for the whole course module.
- a re-submission of the work after a specified time (typically two years) in the case of projects and dissertations.
- exclusions from future examinations of the University.
- Degrees already awarded may be withdrawn.

In order to ensure that all assessed work is free of plagiarism it will need to be submitted in digital form on request.

Excursion reports and dissertations must be submitted with a CD with a digital copy of the text of the whole report as presented in the hard copy, as well as a version that excludes figures and tables (this should be submitted by e-mail to the course administrator). You should not provide the text of your excursion report or dissertation required for the plagiarism scan as a pdf file. We require this as a Word document because a PDF is not a primary digital file. To be very clear; all figures and tables should be removed to ensure all we get is free text.
Your submitted work will be scanned by College-approved plagiarism detection software. College has adopted the guidelines as recommended by Joint Information Systems Committee (JISC) and the Business School and has for some time now undertaken routine scanning of dissertations for evidence of plagiarism. A threshold of 5% or more of text shown to have been derived from the Internet without the source having been indicated will be considered as an indication of potential plagiarism. Once loaded, the system will also pick up significant matches between separate reports from the same assignment. Particular attention will be paid to cases of reports with matches of over 30% or those under 30% with significant matches to one source (e.g. >10%).

Further information regarding college policy on plagiarism can be found:

http://www3.imperial.ac.uk/library/subjectsandsupport/plagiarism/pgtaught
9 Course Assessment and Examinations

Evaluation Guidelines

Master's students are required to pass every element of their course with an aggregate mark of at least 50%, to ensure compliance with ECTS

1. Achieve an aggregate score of 50% across each of the following two examination elements:
   - Management and Business and Quantitative Finance Element: consisting of the following five examinations (six separate examination papers):
     a) Accounting
     c) Investment and Portfolio Management.
     d) Mathematics for Finance.
     e) Asset Pricing and Derivatives.
   - Petroleum and Mineral Geoscience and Project Evaluation Element: consisting of the following four examinations (five separate examination papers):
     a. Mineral Deposits
     b. Petroleum Geology
     c. Petroleum Engineering
     d. Minerals Engineering - Extractive Metallurgy: Five questions, three questions to be answered.
     e. Section A – Metals and Energy Project Appraisal and Finance. Three questions. Section B – Resource Evaluation. Two Questions. Section C – Mining Engineering. Two questions. Four questions to be answered, at least one from each Section.

2. Not fail more than two examinations out of the nine examinations, (Petroleum Geology and Petroleum Engineering will be treated as a single examination and Management Part 1 and Part 2 also will be treated as a single examination). No mark below 40% is accepted as a condoned failing mark. 50% is the minimum pass mark. The Board retains the option to change the weighting from time to time of the course work component included in the relevant examination papers depending on the proportion of course work completed for any component of the course.

3. Achieve 50% in the dissertation, language, supplementary maths and excursion element. The Wessex and South Africa excursion reports are weighted approximately 20:80 between the Wessex and South Africa excursion reports respectively. The language option is pass/fail only and must be passed in order to pass the element. The supplementary maths is assessed as part of the examinations.

If you are deemed to have failed the MSc after the Examiners’ meeting in October then you can re-sit all or some of the examinations (as decided by the examinations board) but only in the next academic year (at the times fixed by the examinations committee). These examination times for the academic year 2013/2014 will be communicated to you. Failure in a re-sit examination is final.

ICT ensure that all taught postgraduate students, on departing from the College, are given clear guidelines on how to keep in e-mail contact through their College e-mail address to receive information on the time and dates of re-sit examinations. It should in any event be self-evident that where re-sit examinations are expected, that candidates need to be proactive rather than expecting the course Director to chase a candidate using personal e-mails. Provided a candidate stays on the College’s outlook system, they will also be given access to any relevant the BlackBoard courses to establish any changes in syllabus.
Marking Scheme

- Pass: 50% to 59.9% in all elements;
- Merit: 60% to 69.9% in all elements;
- Distinction: 70% or better in all elements.

Where appropriate, a Board of Examiners may award a result of Merit where a candidate has achieved an aggregate mark of 60% or greater across the programme as a whole AND has obtained a mark of 60% or greater in each element with the exception of one element AND has obtained a mark of 50% or greater in this latter element.

Where appropriate, a Board of Examiners may award a result of Distinction where a candidate has achieved an aggregate mark of 70% or greater across the programme as a whole AND has obtained a mark of 70% or greater in each element with the exception of one element AND has obtained a mark of 60% or greater in this latter element.

For further details see the College’s Regulations for the Examination of Taught Master’s, Postgraduate Diploma and Postgraduate Certificate Programmes.

Investments and Portfolio Management and Mathematics for Finance, are written at the end of the Autumn term. Accounting and Mineral Deposit Studies examinations are written at the start of the Spring Term. The Asset Pricing and Derivatives paper is written at the end of the Spring term. The rest of the papers are written at the start of the summer term.

The course Director is permitted to provide provisional/indicative grades for your December, January and May examinations when they are available as follows:

- A = 70% or more
- B = 60 - 69%
- C = 50 - 59%
- D = 40 – 49%
- E = 30 – 39%
- F = less than 30%

Note: Marks “D” “E” or “F” are all fail marks.

You will also be informed of your overall examination performance as provisional/indicative grades after the Board of Examiners meeting held in the last week of the summer term.

College regulations dictate that the course Director is not permitted to inform you of your % marks. Instead, the University, upon completion of the programme, will send you these marks.

The course Director would plan to convene the final Board of Examiners’ meeting in mid November given that the dissertations all have to be double marked and then reviewed by the external examiner, but the exact date depends on the availability of the external examiner. It takes a finite amount of time to then compile the results in the format required by Registry. Furthermore there are a large number of MSc courses in Imperial College, all making their returns to Registry about the same time. Normally it takes about two weeks to process the results of the MSc M&E Finance degree, which are then released around mid November. It is not possible to provide an informal confirmation of results.
Please also note that under College regulations "A candidate re-entering any part of the examination will normally only be credited with a bare pass mark if successful."

The whole issue of the graduation ceremony is between you and the College but generally takes place in May each year. The issuing of degree and diploma certificates is between the student and Registry. If formal confirmation of the award of the degree is required prior to the issuing of certificates then again Registry will be able to help.

The College has procedures in place for the consideration of requests from students for special examination arrangements due to physical, learning or other disabilities. If you believe you may require a form of special arrangements for your examinations this year, you should contact the course Director as soon as possible.

All such requests must be made with clear supporting medical information, and submitted to your Department so that they may be passed to the Registry at least six weeks before your first examination (except in the case of accidental injury or acute illness, when the application should be submitted as soon as possible after the event).

For further information please speak to the course Director, visit the Special Exam Arrangements website (www.imperial.ac.uk/registry/exams/specialexam/) or ask the College Disabilities Officer for advice: (www.imperial.ac.uk/edudev/teachingandlearningresources/disabilitysupport)
10 Course Timetable

This will be available on the dedicated BlackBoard course:

Access is through the website https://bb.imperial.ac.uk/
11 Excursions

11.1 Wessex

As part of the petroleum geosciences course a weekend excursion to the Wessex Basin will be arranged during the Spring Term. You will then be required to generate a **3,000 word report** (about 10 pages of double spaced text), illustrated with your own field sketches and photographs, outlining the tectono-stratigraphic evolution of the Wessex Basin and its impact on the development of the petroleum system (source rock, seals, reservoirs, migration, trapping and timing) in the area.

The following guidelines are useful:

- The report should not be simply a description of what was observed at the sites visited.
- Place your observations in their regional context, beginning with the inception of the basin in the Permo-Triassic:
  - What were the environmental conditions in the Permo-Triassic?
  - How extensive was the area of sedimentation?
  - What controlled the development of this particular sedimentary environment?
- Describe the formations you saw, beginning with the oldest, in terms of their age, lithology, grain size, fossil content and environment of deposition. Emphasise the dynamic nature of the depositional processes – in terms of transgressions and regressions.
- Place each formation in its petroleum system context and discuss its function in this regard. Quote numbers – e.g. porosity, permeability and organic content.
- Briefly describe the geological structures you saw and the regional tectonic events – e.g. the Tertiary inversion - that affected the basin.
- Discuss the role of these structures/tectonic events on hydrocarbon occurrence.

Extra marks will be earned for:

- Analysis of the hydrocarbon prospects of pre- and post inversion structures.
- Comparison of the similarities/differences between the Wessex Basin and the North Sea:
  - Is the Wessex basin a suitable analogue for the North Sea?
- Comment on SPE reserve guidelines.
- Comment on PetroVal Volumetric inputs.
- Evidence of cross references to the Petroleum Geology and Petroleum Engineering modules by Dr Mike Ala and Prof Ann Muggeridge.

Marks will be awarded as follows:

- Layout and Editorial 10%
- Structure 10%
- Illustrations 15%
- Note Book 15%
- Description of localities visited 30%
  - Formations
  - Depositional processes
  - Structures
- Synthesis 20%

The total will count **20% towards the Excursion Report element** that is reported separately.
11.2 South Africa

An excursion of at least ten days to a region of active mining, downstream metal and mineral processing and energy development will be arranged for the third and fourth weeks of the Summer term. The excursion is a key component of your degree programme as it provides first-hand experience of all aspects of the extraction industry. It also reinforces the practical application of the theoretical material covered in the first two terms.

The preparation of the May excursion report marks the transition from the taught phase of the course to a focus on independent effort, which includes the dissertation. While the report must be derived from material arising directly from the excursion, you may (and should) rely on relevant background covered during the autumn and spring teaching terms.

The approach used in the preparation of the excursion report has direct application to all probable future career paths for MSc Metals and Energy Finance graduates. The external examiner will expect the editorial standards, technical accuracy and financial insights to start approaching those required of any professional report. In many cases analysis comments are potentially commercially sensitive, so a reminder that the excursion report should remain a confidential document not to be released to third parties.

The quality of the excursion report is also considered separately by the Board of Examiners and is taken to be an important measure of overall academic ability and probable future competence. The actual mark achieved is incorporated into your Excursion Report grade and will be worth 80% of the total. If the Board is required to exercise discretion, considerable weight is normally given to the standard achieved in the excursion report.

Please be aware that the assessment of the report works to a very tight timetable. The deadline for submission to Samantha is 4.00pm on Tuesday 17th June 2014. Departmental guidelines require that I impose a penalty of percentage points (not 5% of the grade awarded) per day for late submission in order to be fair to candidates submitting on time. You need to plan your timing carefully to ensure that you maintain balance while not running out of time. Every year individuals significantly underestimate the time that is needed to compile the large amount of information that they were exposed to on an excursion into a coherent and self-contained report.

The external examiner will be reviewing the excursion reports with you individually and privately on Friday 20th June 2014. This provides you with an opportunity to demonstrate to the external examiner your fundamental understanding of the practical aspects of the metals and energy industry.

The excursion report should be submitted as a spiral-bound hard copy, digital version on CD plus a digital version with pictures removed sent by e-mail to the course administrator – Samantha Symmonds. This will be scanned with suitable software as outlined in the Plagiarism section of this Course Handbook. Evidence that text has been directly downloaded from company, analyst or other websites without clearly identifying the source in “quotations” and indicating the url could be treated as plagiarism. This also applies to material taken from the company presentations provided during the excursion.

I am now obliged to notify any breach of this rule to the Registrar and, if demonstrated to have occurred, could result in any mark allocated to the excursion report not being accepted. If the level of plagiarism is excessive the Registrar may decide to take the matter further. These guidelines will be the same for the dissertations.

Marks will be awarded as follows:

- Layout and Editorial: 10%
- Structure: 10%
- Illustrations: 15%
- Note Book: 15%
- Description of projects and operations visited: 30%
- Theme: 20%

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12 Dissertations

You will probably find in a few years time that the dissertation and the approach you are required to follow will have represented the most useful part of the course when it came to career development. The ability to identify new opportunities, formulate a suitable study, plan its implementation, locate relevant information, compile this into a coherent format and derive from that fresh insights as to the potential of the opportunity tends to result in professional and business success.

You need to start considering possible topics from the start. A good approach is to select an area of the formal programme that you feel you would like to know more about. It is vital that you take ownership of the task. Even if you do arrange a secondment with an outside organisation during the summer, they are not going to hand a suitable topic to you on a plate.

The guidelines outlined below must be considered in conjunction with the briefing to be provided by Library staff early in the summer term on Library requirements, format and editorial standards. Dissertations are routinely rejected simply because of shoddy presentation. A significant proportion of the grade is determined from the write-up presented to the examiners. A badly written dissertation may well be rejected regardless of the way a topic is handled. Simple things like writing in the passive voice is implicit but students still get confused. Certainly the use of the first person pronoun will require extensive re-editing. Do not under estimate the time and effort needed to remove, say, five grammar and spelling errors per page down to an acceptable five for the whole dissertation. In a recent case where the former was the case the examiner refused to read beyond the first chapter. A common mistake arises with the chapter headings, fourth-order headings (eg 7.3.1.1 Binomial Trees) is too great a level of segmentation. You are going to end up with one-paragraph sections. The dissertation should not go beyond third-order headings. Also the convention is numeric, not alpha-numeric (eg 6) a), etc). These should then be linked to pagination. Following library guidelines will add 25 percentage points regardless of the quality of your research. Being able to write a literate report will be significantly career enhancing for you.

A short outline of your proposed dissertation topic should be prepared and sent to the course Director by e-mail by Friday 9th May 2014. This should include the title of the thesis and a statement of the objectives of the study and the likely source of information.

Oral presentations will given to the course Director on Monday 23rd June 2014 and to the external examiner during the course of Friday 27th June 2014. We require his formal approval of the dissertation topics. This will obviously require some careful preparation by you. You will each be allocated 20 minutes (10 minutes for a formal presentation and 10 minutes for us to clarify any issues). The purpose is to ensure that we understand exactly what you intend working on. The role of the external examiner is not to provide supervision but to ensure that the final dissertation is an acceptable topic for the relevant degree option.

You will need to send an e-mail to the course Director by 8.00 am on Monday 23rd June 2014 with an attached word document with the final version of the summary of the proposed project with the items outlined as the deliverable from Friday 9th May 2014. The presentation to the Director on Monday 23rd should be accompanied by a power point presentation. An approved version of this will be passed on to the external examiner. If the external examiner is not in receipt of this summary by the evening of Thursday 26th June he may decline to meet with you the following day as he needs time to review the material. Your final presentation to him MUST be supported by a Power Point presentation consisting of at least five slides but no more than 10. Copies will be loaded onto my laptop and retained for the record.

In past students who have attempted to ignore these guidelines and enter into an informal dialogue with the external examiner, have been told politely but very firmly that this was not acceptable and have been asked to make way for the next person. This was a lost opportunity for them that cannot be recovered. There will be no second opportunity to meet the external examiner. Every year students attempted to arrange alternative dates for
the review of the excursion and presentation of the dissertation arguing that they had made prior travel arrangements. Please therefore make a note now of the dates. The external examiner has a very full professional agenda and will simply not be available for alternative dates. The need to attend interviews is certainly not going to be an acceptable reason for not making the time to be available during the final week of the summer term.

In general though students obviously welcome the opportunity of receiving focused comment on potentially good projects and understand perfectly well why putting in the effort to generate a professional and technically literate presentation is clearly to their advantage.

The dissertation will be judged on your ability to undertake an independent research project. While academic staff have a responsibility to provide supervision, this is not a process that involves step-by-step coaching. On the contrary there will be regular reviews during the summer in which you will need to demonstrate that you have a clear understanding of where the research is heading. There is obviously considerable intellectual satisfaction when the project comes together and this provides the key training objective of the dissertation and the degree. Our graduates are able focus their energy in professionally productive ways. As a supplementary to the guidelines on plagiarism, common sense should be applied to distinguishing between a students seeking advice with regard to their project as opposed to asking someone to write it for them. We had a case last year where a student actually attempted to commission someone to write the work for him. Needless to say action was taken and the consequences can be very serious indeed.

In order to ensure that the course Director is able to monitor progress with your dissertations, as indicated above, the Course Director will be undertaking two formal reviews during the summer. These are not optional and the deliverables are outlined below.

We will need from you for **mid-July** an outline of the status of work completed with specific reference to “Revisions to Original Proposal”, “Sources of Information Used”, “Development of the Quantitative Finance Components”, “Progress in Meeting Key Targets”, Likely Conclusions” and “Time-line for Completion”. This outline should not be more than two pages in length.

Clearly the objective of this exercise is to identify any projects that are running out of momentum. In most cases though suggestions would expect for those areas that you should focus on in order to enhance the quality of final product.

The second review will follow the same format and the course Director will require your submission by the **third week in August**. This should comprise a skeleton of your “Introduction” “Conclusions” chapters as well as the proposed chapter headings. I would expect this note to be about 10 pages long. You must also send through a digital copy of the Excel-spreadsheet financial model that you have developed. The financial modelling represents the quantitative finance components of the dissertation and forms an essential part of the deliverable for the degree. A dissertation based on a qualitative review will not be acceptable.

The objective of the second review is to help ensure that the final submission has a coherent and logical focus. In the past where this session has generated an effective dialogue the student has probably been able to achieve a significant enhancement in the final grade awarded over that which they might otherwise have achieved.

While students should expect feedback on their dissertations, there are, as outlined above, three formal stages when this happens:

- The initial presentation to the external examiner
- The first progress report
- The second with the financial models.

There is a clear audit trail there and in general students realise that it was clearly to their own advantage to comply fully with the process. Not only do they get feedback, the quality of the submissions is reflected in the grade awarded.
The final mark sheets are based on the excursion report model but include comments by the second marker where reconciliation of marks awarded is needed and then confirmation approvals are noted by the external. These comments are directed to the Board of Examiners to help with their deliberations and not formulated as part of the process of supervision. There is therefore little educational advantage to the student in having sight of theses comments and they are in any event confidential to the Board.

Assessment will be based as follows:

- Layout and Editorial: 10%
- Structure: 10%
- Illustrations: 15%
- Performance in undertaking an independent research project – presentation and progress reports: 15%
- Performance in undertaking an independent research project – final version: 30%
- Quantitative modelling: 20%

The grade awarded for work linked to presentations and progress reports forms a small part of the overall mark (15%). The key role for this element is make sure there is an audit to compare initial concepts and progress reports with what is actually delivered and of course to provide a framework for formal feedback.

A short citation is given in the mark sheet that incorporates what the examiners consider to be the key elements of the dissertation. Should you want a copy this can be forwarded to you once the final results have been released by Registry.

You are required to hand in one **hardbound** copy of your dissertation and one spiral-bound **each with a CD** holding digital versions of spreadsheets and dissertation. You must also submit a text file with no pictures by e-mail to the course administrator – Samantha Symmonds. The reason why we need two copies is to allow simultaneously double marking and get a copy to the external examiner. Two copies allow us to do this. The hardbound copy goes to the library and the extra copy then stays with the department to be made available to the next generation of MSc students.

Where you have been back-engineering actual projects there is the obvious danger that your results might not support those which has been released to the market. You would be surprised how quickly a company can respond in this type of situation and if you elect to work directly with a sponsor, an embargo may be placed on your dissertation. Where you are exploring sensitive issues you should therefore put in a disclaimer in the preface to your dissertation based along the following lines:

"This study is based on an analogue of the xxxx project with variables derived from information in the public domain. The base case assumptions should not be considered as accurate or representative of the actual xxx project. The objective of the study is to test the application of quantitative financial models applied to the base case as part of the academic requirements of the MSc. The results generated should not therefore be considered as an indication of the real value or actual potential of the project."

The deadline for the submission of the dissertation is 4.00 pm **Friday 5 September 2014**. Any delay in submission attracts a 5% penalty points/day. The arithmetic is very simple. A student handing in a dissertation midmorning on the following Monday will have had an extra two days to finalise editing over the weekend and will have a -10% penalty imposed. If handed in after 4.00 pm on the Monday it will be -15%, etc.

There is no oral defence of the dissertation. You will have no further course commitments once your hardcopy dissertation is handed in on Friday 5 September. If the guidelines are followed, the study that is presented should provide the basis for an objective assessment by the examiners.
To provide some context, compliance with the academic guidelines for the preparation of the dissertations allows me to compare initial concepts and progress reports with what is actually delivered. While the dissertation is an independent piece of research, if there is a significant mis-match between initial concepts and the actual report then the dissertation will be rejected. It will nevertheless be subject to JISC scanning for evidence of plagiarism. The examiners will also check carefully for inconsistencies between the status reports of work in progress and the final dissertation.

Clearly it follows from the above that the progress reports are part of the assessment process. Feedback that is provided is part of the supervision.

If on review of the examination version the sponsor has concerns about material covered entering the public domain then we can at your request embargo the whole study (permanently if necessary). You should be aware therefore that when working with sponsors there is a risk that you may not be able to showcase your dissertations at, say, job interviews. You need to consider the balance of possible career advantage working on a topic that is suggested by a sponsor, compared to generating a self-contained study that you can freely distribute in following your own career aspirations. There is no correlation between grade awarded for a dissertation and whether or not this was based on working with a sponsor.

Students on the course who are recent graduates with little experience do sometimes arrange internships to boost a CV. The tasks set by the host may have nothing to do with the proposed dissertation topic. The student will then feel under pressure to meet the demands of an internship to the detriment of their dissertations. The consequence, all too often, is that while the underlying concepts behind the dissertation have been good, the dissertation ends up being thrown together. Apart from being poorly edited and missing key elements such as an abstract, the whole integrity of the study is compromised.

While it is your future and you will do what you feel is best, the advice by the course Director is that you must be assertive with your managers in taking time off for your dissertation. The worst they can do is terminate the internship and withdraw an offer of employment. If they were to do so, given the importance to your future in presenting a good dissertation, you should ask yourself if you really wanted to work for such an organisation.
13 Additional College Website links

13.1 **MSc Metals & Energy Finance Course information**
http://www3.imperial.ac.uk/earthscienceandengineering/courses/postgraduatecourses/mscmetalsandenergyfinance

13.2 **College Registry**
http://www3.imperial.ac.uk/registry

13.3 **Careers Service**
http://www3.imperial.ac.uk/careers

13.4 **Health & Safety Information**
Including occupation health requirements, vaccinations, use of equipment and training etc.
http://www3.imperial.ac.uk/safety

13.5 **Imperial Study Guide/Imperial Study Guide for Master’s Students**
http://www3.imperial.ac.uk/students/studyguide

13.6 **College “Our Principles”**
http://www3.imperial.ac.uk/students/ourprinciples

13.7 **Welfare and pastoral care/support**
Registry – http://www3.imperial.ac.uk/studenthub
English Language Support – http://www3.imperial.ac.uk/humanities/englishlanguagesupport
Welfare & Advice – http://www3.imperial.ac.uk/students/welfareandadvice

13.8 **College Policies**
Academic and Examination Regulations:
http://www3.imperial.ac.uk/registry/proceduresandregulations/regulations

Employment during studies

Religious obligations in assessments
https://workspace.imperial.ac.uk/registry/Public/Exams/Exams%20and%20Religious%20Obligations.pdf

The College’s Regulations for Students:
http://www3.imperial.ac.uk/registry/proceduresandregulations

Mitigation / extenuating circumstances policy and procedures:
http://www3.imperial.ac.uk/registry/proceduresandregulations/policiesandprocedures/examinationassessment

Complaints and Appeals procedures:
http://www3.imperial.ac.uk/registry/proceduresandregulations/policiesandprocedures/complaintsappeals

Academic integrity:
https://workspace.imperial.ac.uk/registry/Public/Procedures%20and%20Regulations/Policies%20and%20Procedures/Examination%20Assessment%20Academic%20Integrity.pdf

Cheating offences policy and procedures:
http://www3.imperial.ac.uk/registry/proceduresandregulations/policiesandprocedures/disciplinary

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14 Annex

- Annex 1: Planning and Writing Reports and Dissertations
- Annex 2: Examination papers
- Annex 3: Imperial College Business School Code of Ethical Conduct
- Annex 4: Updates